## **How Palliative Care May Address Stakeholder Concerns in the COVID Era**



## Understanding Stakeholder Priorities in the COVID Era and How Your Palliative Care Program Can Help

The substantial impact of COVID-19 on the US health care system requires palliative care teams to re-assess the needs of their stakeholders, and clarify their contributions. This table provides examples of how a strong palliative care team adds value for key stakeholders during current circumstances. For more, see CAPC's *Planning Forward in the COVID Era* toolkit.

What Stakeholders May Be Worried About	Palliative Care Value Proposition	To Whom This Value Accrues
Ensuring preparedness for emergencies	Ensures organizational readiness for patient/family communications, and for effective symptom management	Health systems Hospitals Specialty practices
	Ensures high-risk/high-need patients' plans are in place and needs are proactively addressed (to minimize avoidable contact with health care system)	Payers Long-term care facilities
	Ensures Emergency Department through-put (see below)	Health systems Hospitals
Regaining surgical volume	Improves surgical team productivity by handling difficult conversations	Health Systems Hospitals Surgical practices
	Improves surgical team job satisfaction	
	Improves patient and family satisfaction	

Improving Emergency Department through-put	Improves Emergency Department staff productivity, expedites decision-making by handling difficult conversations, and assists in triage to the right bed type or setting  Improves ED team job satisfaction  Improves patient and family satisfaction	Health Systems Hospitals Emergency Department
Maintaining workforce resiliency and productivity	Bolsters clinicians through skilled emotional support  Reduces moral distress and confusion by clarifying and aligning patient and family goals  Potentially reduces staff turnover	Health Systems Hospitals Emergency Departments Critical Care Organizational EAP provider
Ensuring operational fiscal soundness	Ensures optimal use of intensive care, enabling continued critical care admissions and managing expenses  Impacts direct costs per admission, including reducing length-of-stay for complex patients. Savings can be roughly \$3,000 per admission compared to a palliative care team cost of less than \$1,000 per admission.	Health Systems Hospitals Critical Care Hospitals
	Expedites appropriate admission to hospice, and improves hospice length-of-stay  Demonstrates good stewardship of resources through staff productivity and appropriate billing practices  Potentially reduces malpractice claims by improving patient, family,	Hospitals Hospice agencies Payers All
Reducing avoidable utilization among selected populations	and care team shared decision-making  Reduces re-admissions by clarifying care plans, addressing symptom distress and/or responding to crises  Reduces avoidable ED visits and hospitalization through same approach	Payers Hospitals with high uninsured and/or Medicaid payer mix Organizations with significant risk contracts